

## **COSCSMO06 SQA Unit Code H99N 04**

Direct the management of design development and processes in construction management



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### **Overview**

This unit is about managing projects and the team that deliver design solutions to meet the project brief. It recognises the paramount importance of health, safety and welfare requirements and environmental sustainability issues. It is about ensuring that coherence and consistency is maintained between all aspects of the production and installation design solution and concept.

You will need to take responsibility for ensuring that risk reduction measures comply with relevant health, safety and welfare regulations and guidelines.

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### Performance criteria

*You must be able to:*

#### Identify and assess hazards, and identify risks

- P1 check that **clients** are made aware of the **relevant health, safety and welfare regulations and legal framework** and their obligations in relation to them
- P2 collaborate with **stakeholders** to ensure the compliance of designs with **relevant health, safety and welfare regulations and legal framework**
- P3 ensure that **hazards** and their **consequences** arising from **operations and individual activities** are identified and prioritised
- P4 ensure that **hazards** are **assessed** to identify the **significance of risks** on an iterative basis throughout the development process

#### Make design choices to reduce health and safety risks

*You must be able to:*

- P5 ensure that identified **hazards** are eliminated and reduced whilst **developing and modifying designs** and conflicting demands are taken into account
- P6 ensure that community **measures** are given equal priority over project **measures** when reducing **risks**
- P7 take responsibility for ensuring that the **risk** reduction **measures** comply with **relevant health and safety regulations and guidelines**
- P8 ensure that the information needed by **other people involved** is recorded in any **design documentation** so that they can comply with their duties under **relevant health and safety regulations**
- P9 promote the implementation of the **risk** reduction **measures** with **other people involved**
- P10 encourage a responsible culture of health, safety and welfare in design processes and decision making

#### Manage the design process

*You must be able to:*

- P11 agree with the **stakeholders** the purposes which will be served by production and installation design information appropriate to the **project stage**
- P12 choose a **format** for presenting the production and installation design information which meets the requirements of the **stakeholders**
- P13 identify which **parts of the overall project** require production and installation design information
- P14 ensure that the parts of the project design which interact with each other are identified and suitable ways to **maintain coherence and consistency** between all aspects of the production and installation design information are agreed
- P15 ensure that procedures are set up which will **maintain coherence and consistency** between the production and installation design solutions

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and the overall development concept

- P16 ensure that **techniques** are confirmed which are suitable for investigating, calculating, testing, developing and specifying the production and installation design which are consistent with best practice and conform to relevant codes and standards

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### Knowledge and understanding

*You need to know and understand:*

#### Identify and assess hazards, and identify risks

- K1 how to check that **clients** are made aware of the **relevant health, safety and welfare regulations and legal framework** and their obligations in relation to them (application)
- K2 how to collaborate with **stakeholders** to ensure the compliance of designs with **relevant health, safety and welfare regulations and legal framework** (application)
- K3 how to ensure that **hazards** and their **consequences** arising from **operations and individual activities** are identified and prioritised (application)
- K4 how to ensure that **hazards** are **assessed** to identify the **significance of risks** on an iterative basis throughout the development process (application)

#### Make design choices to reduce health and safety risks

*You need to know and understand:*

- K5 how to ensure that identified **hazards** are eliminated and reduced whilst **developing and modifying designs** and conflicting demands are taken into account (application)
- K6 how to ensure that community **measures** are given equal priority over project **measures** when reducing **risks** (application)
- K7 how and why to take responsibility for ensuring that the **risk reduction measures** comply with **relevant health and safety regulations and guidelines** (evaluation)
- K8 how to ensure that information needed by **other people involved** is recorded in any **design documentation** so that they can comply with their duties under **relevant health and safety regulations** (application)
- K9 how and why to promote the implementation of the risk reduction measures with **other people involved** (analysis)
- K10 how to encourage a responsible culture of health, safety and welfare in design processes and decision making (application)

#### Manage the design process

*You need to know and understand:*

- K11 how and why to agree with the **stakeholders** the purposes which will be served by production and installation design appropriate to the **project stage** (evaluation)
- K12 how and why to choose a **format** for presenting the production and installation design which meets the requirements of the **stakeholders** (evaluation)

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- K13 what to identify as **parts of the overall project** which require production and installation design information (understanding)
- K14 how to ensure that the parts of the project design which interact with each other are identified and suitable ways to **maintain coherency and consistency** between all aspects of the production and installation design are agreed (application)
- K15 how to ensure that procedures are set up which will **maintain coherence and consistency** between the production and installation design solutions and the overall development concept (application)
- K16 how to ensure that **techniques** are confirmed which are suitable for investigating, calculating, testing, developing and specifying the production and installation design which are consistent with best practice and conform to relevant codes and standards (application)

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#### **Scope/range**

#### **Identify and assess hazards, and identify risks**

- 1 Clients:
  - 1.1 customers
  - 1.2 owners
  - 1.3 users
  - 1.4 occupiers
- 2 Relevant health, safety and welfare regulations and legal framework:
  - 2.1 current health, safety and welfare regulations
  - 2.2 construction and building regulations
  - 2.3 international law, standards and practice
  - 2.4 contract and procurement
- 3 Stakeholders:
  - 3.1 CDM co-ordinator (or recognised body under the CDM code of practice)
  - 3.2 other designers
  - 3.3 advisors
  - 3.4 clients
  - 3.5 construction managers
  - 3.6 contractors and specialist contractors
- 4 Hazards:
  - 4.1 working at height
  - 4.2 slips, trips and falls (same height)
  - 4.3 debris
  - 4.4 falling or moving objects
  - 4.5 incorrect manual handling
  - 4.6 health issues
  - 4.7 power sources
  - 4.8 hazardous substances
  - 4.9 trapped by something collapsing or overturning
  - 4.10 confined spaces

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- 4.11 fire
- 4.12 obstructions
- 4.13 moving vehicles
- 4.14 water
- 4.15 lack of security/breaches
- 4.16 sector or context specific
- 5 Consequences:
  - 5.1 injuring people
  - 5.2 causing ill health
  - 5.3 damaging property
  - 5.4 adversely affecting the natural and built environment
  - 5.5 contravening legislative requirements
  - 5.6 litigation and prosecution
  - 5.7 causing adverse publicity/perception
  - 5.8 working conditions and circumstances, buildability
  - 5.9 alienating workforce/team members
  - 5.10 economic and business factors (positive or negative)
  - 5.11 language barriers
- 6 Operations and individual activities during:
  - 6.1 site establishment
  - 6.2 constructing (infrastructure, structure, building fabric, prefabrication, finishes, services and equipment, landscape, temporary works)
  - 6.3 using and operating plant and machinery
  - 6.4 cleaning
  - 6.5 maintaining
  - 6.6 altering
  - 6.7 demolition
  - 6.8 commissioning and decommissioning
  - 6.9 refurbishing

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- 6.10 proximity to existing services and obstructions
- 7 Assess:
  - 7.1 likelihood of occurrence
  - 7.2 severity of harm incurred
- 8 Significance of risks:
  - 8.1 common
  - 8.2 generic
  - 8.3 not obvious to a competent contractor or designer
  - 8.4 likely to be difficult to manage effectively

#### **Make design choices to reduce health and safety risks**

- 9 Hazards:
  - 9.1 working at height
  - 9.2 slips, trips and falls (same height)
  - 9.3 debris
  - 9.4 falling or moving objects
  - 9.5 incorrect manual handling
  - 9.6 health issues
  - 9.7 power sources
  - 9.8 hazardous substances
  - 9.9 trapped by something collapsing or overturning
  - 9.10 confined spaces
  - 9.11 fire
  - 9.12 obstructions
  - 9.13 moving vehicles
  - 9.14 water
  - 9.15 lack of security/breaches
  - 9.16 sector or context specific
- 10 Developing and modifying design:
  - 10.1 identifying project requirements



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- 10.2 planning
- 10.3 investigation
- 10.4 verifying competence and resources
- 10.5 analysis
- 10.6 identifying interactions
- 10.7 calculation
- 10.8 testing
- 10.9 selecting materials, components and systems
- 10.10 assessing costs & benefits (including life cycle)
- 10.11 detailing and specifying
- 10.12 assessing buildability
- 11 Measures:
  - 11.1 control at sources
  - 11.2 cumulative protection
  - 11.3 manage residual risks
- 12 Risks:
  - 12.1 common
  - 12.2 generic
  - 12.3 not obvious to a competent contractor or designer
  - 12.4 likely to be difficult to manage effectively
- 13 Relevant health and safety regulations and guidelines:
  - 13.1 current health, safety and welfare regulations
  - 13.2 construction and building regulations
  - 13.3 international law, standards and practice
  - 13.4 codes of practice
  - 13.5 industry guides
- 14 Other people involved:
  - 14.1 contractors
  - 14.2 cleaners

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- 14.3 maintainers
- 14.4 owners
- 14.5 users
- 15 Design documentation:
  - 15.1 drawings
  - 15.2 specifications
  - 15.3 models
  - 15.4 calculations
  - 15.5 health and safety plans and files

#### **Manage the design process**

- 16 Stakeholders:
  - 16.1 the client
  - 16.2 CDM Coordinator (or recognised body under the CDM code of practice)
  - 16.3 consultants
  - 16.4 potential contractors
  - 16.5 potential subcontractors and suppliers
  - 16.6 regulatory authorities
  - 16.7 facilities/asset maintenance managers
  - 16.8 users
  - 16.9 general public
  - 16.10 site visitors
- 17 Project Stages:
  - 17.1 Stage 4 (Design)
  - 17.2 Stage 5 (Build and Commission)
- 18 Format:
  - 18.1 in writing
  - 18.2 graphically
  - 18.3 electronically
- 19 Parts of the overall project design:

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- 19.1 location and size
- 19.2 assembly and construction/installation
- 19.3 components and systems
- 19.4 specification
- 19.5 environmental assessment objectives
- 20 Maintain coherence and consistency:
  - 20.1 visual and spatial
  - 20.2 functional performance
  - 20.3 technical performance
  - 20.4 quality
  - 20.5 requirements of relevant legislation and codes
  - 20.6 obsolescence/design life
  - 20.7 cost
  - 20.8 health and safety
  - 20.9 environmental factors
  - 20.10 sustainability
  - 20.11 buildability/disassembly
  - 20.12 maintenance/operation and use
  - 20.13 value management
  - 20.14 concurrent design and construction
  - 20.15 minimise emissions and waste
  - 20.16 energy use (U value calculations, Building Energy Assessment. carbon rating)
  - 20.17 protect archaeological and historically valuable resources
  - 20.18 carbon footprint
  - 20.19 grey water usage
  - 20.20 risk/confidence in information
- 21 Techniques:
  - 21.1 data research
  - 21.2 comparison with regulations

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- 21.3 specialist guidance and best practice
- 21.4 relevant previous solutions and feedback
- 21.5 computer modelling
- 21.6 Building Information Modelling
- 21.7 calculation
- 21.8 lifetime impact modelling
- 21.9 maintain risk register
- 21.10 performance dynamic modelling
- 21.11 comparison of costs of new and renewable energy

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