

Overview

This Standard is part of the Customer Service Theme of Delivery. This Theme covers Customer Service behaviours and processes that have most effect on the customer experience during Customer Service delivery. Remember that customers include everyone you provide a service to. They may be external to your organisation or they may be internal customers.

Building and developing effective customer relations is a vital aspect of customer service. Strong customer relations will help your organisation to identify and understand your customers' expectations, encourage a way of working that is based on partnership and mutual trust, and establish and maintain customer loyalty. This Standard is about establishing and maintaining effective customer relations. For some organisations this means encouraging loyalty and repeat business from large numbers of customers. For others it is all about nurturing and relating to a smaller number of valued customers who make an important strategic contribution to your organisation's success. This Standard is for you only if you are in a position to influence the way your organisation determines the level of service offered to different customers.

Performance criteria	Establish effective customer relations
You must be able to:	P1 identify the types of customers with whom you should build longer term customer relations and promote loyalty
	P2 communicate with these customers so that they know they are important to your organisation
	P3 explain your role, the purpose of making contact and the mutual benefits of building a longer term relationship with customers
	P4 make it clear that you welcome two-way communication about customer expectations
	Maintain and develop effective customer relations
You must be able to:	P5 keep customers informed and accept criticism from customers openly and constructively
	P6 regularly assess whether customer expectations are being consistently met
	P7 use your influence and authority in your own organisation to ensure that customer needs and expectations are being met and, where possible, exceeded
	P8 collect feedback from customers and staff to ensure that solutions are being provided that result in customer satisfaction
	P9 analyse customer relations and propose changes that will develop longer term loyalty to people with authority in your organisation

Knowledge and understanding

You need to know and understand:	K1	how to identify and prioritise types of customers with whom you should be building a longer term relationship
	K2	the most appropriate method of establishing relationships with customers targeted for longer term relationships
	K3	the importance of effective communication skills when dealing with customers
	K4	how to explore and agree with customers the mutual benefits of maintaining and developing a longer term relationship
	K5	how to communicate with customers, especially when they are dissatisfied with services or products
	K6	how to negotiate with customers in a way that balances their expectations with the expectations of your organisation
	K7	the types of compromises that would be acceptable to your organisation when meeting customer expectations
	K8	how to use your influence and authority in your organisation to meet or exceed customer expectations
	K9	methods of monitoring customer satisfaction appropriate to your level of authority in the organisation
	K10	

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