Scottish Qualifications Authority PUBLIC SECTOR REFORM (SCOTLAND) ACT 2010 (PSRA) Return for the accounting period 1 April 2019 to 31 March 2020

PAYMENTS IN EXCESS OF £25,000

Summary	£000's
Core Activity	37,102,112
Other Income Generating Activity	-
Programme Grant Activity	-
RNQ	126,646
Combination	3,867,622
Total Payments in excess of £25,000	41,096,380

CORE

CORE					
Payee	Period Paid	Amount Paid	Subject Matter	Category	
Stephen Austin & Sons Limited	201901	170,803	Assessment Materials	Core	
Stephen Austin & Sons Limited	201912	163,309	Assessment Materials	Core	
Albacore	201901	68,511	Catering costs	Core	
Albacore	201902	80,649	Catering costs	Core	
Albacore	201904	110,517	Catering costs	Core	
Albacore	201905	40,756	Catering costs	Core	
Albacore	201906	66,858	Catering costs	Core	
Albacore	201907	42,603	Catering costs	Core	
Albacore	201908	48,782	Catering costs	Core	
Albacore	201909	46,505	Catering costs	Core	
Albacore	201910	47,714	Catering costs	Core	
Albacore	201911	52,193	Catering costs	Core	
Albacore	201912	58,584	Catering costs	Core	
Adare Sec Limited	201903	115,204	Certification costs	Core	
Adare Sec Limited	201906	30,276	Certification costs	Core	
West College Scotland Reid Kerr College	201911	25,820	Certification costs	Core	
Hogg Robinson Travel Limited T/A Hrg Uk	201902	50,536	Conference & Travel costs	Core	
Warwick University Training Limited	201905	104,373	Conference & Travel costs	Core	
Egton Medical Information Services	201901	37,852	IT costs	Core	
Screenmedia Design Limited	201901	27,720	Marketing and Agency Fees	Core	
Spring Technology Staffing Services	201901	25,258	IT costs	Core	
Egton Medical Information Services	201902	58,039	IT costs	Core	
Korn Ferry Hay Group Limited	201902	31,200	IT costs	Core	
Spring Technology Staffing Services	201902	54,206	IT costs	Core	
Fujitsu Services	201903	259,775	IT costs	Core	
Spring Technology Staffing Services	201903	51,100	IT costs	Core	
Spring Technology Staffing Services	201904	25,078	IT costs	Core	
Gartner Uk Limited	201904	60,600	IT costs	Core	
Spring Technology Staffing Services	201905	52,945	IT costs	Core	
Atos It Services Uk Ltd	201906	66,262	IT costs	Core	
Egton Medical Information Services	201906	40,990	IT costs	Core	
Spring Technology Staffing Services	201906	64,103	IT costs	Core	
Venesky-Brown Recruitment Ltd	201906	30,054	IT costs	Core	
Egton Medical Information Services	201907	53,595	IT costs	Core	
Hays Specialist Recruitment Limited	201907	36,743	IT costs	Core	
Venesky-Brown Recruitment Ltd	201907	26,279	IT costs	Core	
Lorien Resourcing Limited	201907	57,971	IT costs	Core	
Korn Ferry Hay Group Limited	201908	51,360	IT costs	Core	
Spring Technology Staffing Services	201908	52,538	IT costs	Core	
Quorum Network Resources Ltd	201908	154,320	IT costs	Core	
Atos It Services Uk Ltd	201909	34,739	IT costs	Core	

Lorien Resourcing Limited Quorum Network Resources Ltd Hays Specialist Recruitment Limited Spring Technology Staffing Services Venesky-Brown Recruitment Ltd Lorien Resourcing Limited Quorum Network Resources Ltd Spring Technology Staffing Services Lorien Resourcing Limited Quorum Network Resources Ltd

 51,004
 IT costs

 51,004
 IT costs

 174,840
 IT costs

 26,385
 IT costs

 27,276
 IT costs

 26,669
 IT costs

 29,683
 IT costs

 155,430
 IT costs

 25,255
 IT costs

 40,887
 IT costs

 180,060
 IT costs

Spring Technology Staffing Services	201912		IT costs	Core
Lorien Resourcing Limited	201912		IT costs	Core
Quorum Network Resources Ltd	201912	226,080		Core
Joint Council For Qualifications	201901		Corporate Memberships	Core
Capita Business Services Ltd	201901		IT costs	Core
Comparex Uk Ltd	201901	191,666		Core
Agilisys Limited	201902	66,167	IT costs	Core
Capita Business Services Ltd	201902	109,183	IT costs	Core
Hp Inc Uk Limited	201902	56,883	IT costs	Core
Ncc Group	201902	46,920	IT costs	Core
Agilisys Limited	201903	152,263	IT costs	Core
Capita Business Services Ltd	201903	139,237	IT costs	Core
Everything Everywhere Ltd	201903	67,139	IT costs	Core
Open Text Uk Ltd	201903	37,490	IT costs	Core
Tibco Software (Ire) Ltd	201903	27,653	IT costs	Core
Capita Business Services Ltd	201904	217,529	IT costs	Core
Civic Computing	201904		IT costs	Core
Ncc Group	201904	63,918	IT costs	Core
Agilisys Limited	201905	,	IT costs	Core
Capita Business Services Ltd	201905		IT costs	Core
Everything Everywhere Ltd	201905		IT costs	Core
Ncc Group	201905	127,648		Core
Agilisys Limited	201905		IT costs	Core
Capita Business Services Ltd	201906		IT costs	Core
Comparex Uk Ltd	201906		IT costs	Core
R M Education Plc				
	201906 201907	1,158,729		Core
			IT costs	Core
Comparex Uk Ltd	201907		IT costs	Core
R M Education Plc	201907		IT costs	Core
Specialist Computer Centres Plc	201907		IT costs	Core
Qualitest Group Uk Ltd	201907		IT costs	Core
Agilisys Limited	201908		IT costs	Core
Capita Business Services Ltd	201908		IT costs	Core
Comparex Uk Ltd	201908		IT costs	Core
Provista Uk Ltd.	201908	,	IT costs	Core
Tron Systems Ltd	201908	36,000	IT costs	Core
Absoft Limited	201909	138,749	IT costs	Core
Agilisys Limited	201909	68,165	IT costs	Core
Hp Inc Uk Limited	201909	60,987	IT costs	Core
Hvr Software Bv	201909	40,174	IT costs	Core
Tibco Software (Ire) Ltd	201909	63,487	IT costs	Core
Agilisys Limited	201910	39,155	IT costs	Core
R M Education Plc	201910	31,500	IT costs	Core
Hp Inc Uk Limited	201911	128,236	IT costs	Core
Sas Software Ltd	201911	61,502	IT costs	Core
Agilisys Limited	201912	31,810	IT costs	Core
Btl Group Ltd	201912	373,800		Core
Capita Business Services Ltd	201912		IT costs	Core
Civic Computing	201912		IT costs	Core
Actian Europe Limited	201912	487,800		Core
R M Education Plc	201912	686,461		Core
Pulsant (South Gyle) Limited	201912	134,424		Core
Specialist Computer Centres Plc	201912	313,146		Core
Fron Systems Ltd	201912		IT costs	Core
Softwareone Uk Ltd	201912		IT costs	Core
Rocket Exhibitions & Events Ltd	201912		Marketing and Agency Fees	Core
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Rocket Exhibitions & Events Ltd	201904	<i>'</i>	Marketing and Agency Fees	Core
Marketo Emea Ltd	201905		Marketing and Agency Fees	Core
Parcelforce	201901		Postage costs	Core
Royal Mail	201901		Postage costs	Core
Eagle Couriers (Scotland) Ltd	201902		Postage costs	Core
Parcelforce	201902		Postage costs	Core
Royal Mail	201902		Postage costs	Core
Parcelforce	201903		Postage costs	Core
Royal Mail	201903		Postage costs	Core
Royal Mail	201904	71,188	Postage costs	Core
Royal Mail	201905	120 114	Postage costs	Core

Royal Mail	201906	31,711	Postage costs	Core
Royal Mail	201907		Postage costs	Core
Royal Mail	201908		Postage costs	Core
Royal Mail	201911		Postage costs	Core
Page Bros	201901		Printing costs	Core
Page Bros	201902		Printing costs	Core
Page Bros	201903		Printing costs	Core
Id Bureau Services	201908	-	Printing costs	Core
Clyde Paper And Print	201910		Printing costs	Core
Clyde Paper And Print	201910		Printing costs	Core
Id Bureau Services	201912		Printing costs	Core
Page Bros	201912		•	Core
Senator International Ltd	201912		Printing costs	Core
			Property costs	
Rawi & Co Associates Ltd	201902		Property costs	Core
Apam Ltd	201903		Property costs	Core
Rawi & Co Associates Ltd	201905		Property costs	Core
Apam Ltd	201906		Property costs	Core
Fes Fm Ltd	201906		Property costs	Core
Apam Ltd	201908		Property costs	Core
Rawi & Co Associates Ltd	201908		Property costs	Core
Apam Ltd	201910		Property costs	Core
Rawi & Co Associates Ltd	201911		Property costs	Core
Harvey Nash Plc	201901	,	Recruitment costs	Core
Tmp Uk Limited	201902	67,439	Recruitment costs	Core
Harvey Nash Plc	201903	,	Recruitment costs	Core
Harvey Nash Plc	201905	54,112	Recruitment costs	Core
Harvey Nash Plc	201906	57,966	Recruitment costs	Core
Harvey Nash Plc	201907	32,592	Recruitment costs	Core
Harvey Nash Plc	201908	43,254	Recruitment costs	Core
Harvey Nash Plc	201909	44,292	Recruitment costs	Core
Harvey Nash Plc	201911	32,844	Recruitment costs	Core
Tmp Uk Limited	201911	74,273	Recruitment costs	Core
Harvey Nash Plc	201912	27,588	Recruitment costs	Core
Ashbrook Research & Consultancy	201902	28,536	Research costs	Core
Ashbrook Research & Consultancy	201903	30,709	Research costs	Core
Ashbrook Research & Consultancy	201909	40,098	Research costs	Core
Ashbrook Research & Consultancy	201911	33,643	Research costs	Core
Cleardata Uk Limited	201904	39,684	Scanning costs	Core
The Moray Council	201905		Secondment costs	Core
Pertemps Ltd	201901	92,692	Staff costs	Core
Pertemps Ltd	201902		Staff costs	Core
Pertemps Ltd	201903		Staff costs	Core
Pertemps Ltd	201904		Staff costs	Core
Glasgow City Council	201905		Staff costs	Core
Pertemps Ltd	201905		Staff costs	Core
Glasgow City Council	201906		Staff costs	Core
Pertemps Ltd	201906		Staff costs	Core
Glasgow City Council	201900		Staff costs	Core
Pertemps Ltd	201907		Staff costs	Core
Pertemps Ltd	201907		Staff costs	Core
Pertemps Ltd	201908		Staff costs	Core
Pertemps Ltd	201910		Staff costs	Core
Pertemps Ltd	201911		Staff costs	Core
Pertemps Ltd	201912		Staff costs	Core
Dignity Hr Solutions Ltd	201912	27,835	Staff costs	Core

Gs Sundry Supplier 201906 47,981 Various Core Gs Sundry Supplier 201911 43,657 Various Core NEST 201903 198,837 Staff costs Core STRATHCLYDE PENSION FUND 201904 660,350 Staff costs Core STRATHCLYDE PENSION FUND 201904 644,068 Staff costs Core STRATHCLYDE PENSION FUND 201904 644,085 Staff costs Core STRATHCLYDE PENSION FUND 201905 632,805 Staff costs Core STRATHCLYDE PENSION FUND 201907 660,613 Staff costs Core STRATHCLYDE PENSION FUND 201907 661,444 Staff costs Core STRATHCLYDE PENSION FUND 201907 661,814 Staff costs Core STRATHCLYDE PENSION FUND 201907 661,823 Staff costs Core STRATHCLYDE PENSION FUND 201901 613,449 Staff costs Core STRATHCLYDE PENSION FUND 201911 620,419 Staff costs Core	Gs Sundry Supplier	201905		Various	Core
NEST 201903 97,422 Staff costs Core NEST 201903 198,837 Staff costs Core STRATHCLYDE PENSION FUND 201902 644,768 Staff costs Core STRATHCLYDE PENSION FUND 201902 644,768 Staff costs Core STRATHCLYDE PENSION FUND 201903 640,895 Staff costs Core STRATHCLYDE PENSION FUND 201905 632,806 Staff costs Core STRATHCLYDE PENSION FUND 201906 635,283 Staff costs Core STRATHCLYDE PENSION FUND 201907 606,661 Staff costs Core STRATHCLYDE PENSION FUND 201908 618,146 Staff costs Core STRATHCLYDE PENSION FUND 201910 619,347 Staff costs Core STRATHCLYDE PENSION FUND 201911 620,419 Staff costs Core STRATHCLYDE PENSION FUND 201911 783,770 Staff costs Core HMRC 201901 773,70 Staff costs Core	Gs Sundry Supplier	201906	-		Core
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STRATHCLYDE PENSION FUND 201904 646,086 Staff costs Core STRATHCLYDE PENSION FUND 201906 632,805 Staff costs Core STRATHCLYDE PENSION FUND 201907 606,661 Staff costs Core STRATHCLYDE PENSION FUND 201907 606,661 Staff costs Core STRATHCLYDE PENSION FUND 201909 621,449 Staff costs Core STRATHCLYDE PENSION FUND 201910 619,347 Staff costs Core STRATHCLYDE PENSION FUND 201911 620,419 Staff costs Core STRATHCLYDE PENSION FUND 201911 49,954 Staff costs Core STRATHCLYDE PENSION FUND 201901 783,770 Staff costs Core HMRC 201902 105,594 Staff costs Core HMRC 201903 124,691 Staff costs Core HMRC 201903 124,691 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC	STRATHCLYDE PENSION FUND	201902	644,768	Staff costs	Core
STRATHCLYDE PENSION FUND 201905 632,805 Staff costs Core STRATHCLYDE PENSION FUND 201907 606,661 Staff costs Core STRATHCLYDE PENSION FUND 201907 606,661 Staff costs Core STRATHCLYDE PENSION FUND 201909 621,449 Staff costs Core STRATHCLYDE PENSION FUND 201910 619,347 Staff costs Core STRATHCLYDE PENSION FUND 201911 620,449 Staff costs Core STRATHCLYDE PENSION FUND 201912 618,320 Staff costs Core STRATHCLYDE PENSION FUND 201901 49,954 Staff costs Core HMRC 201901 49,954 Staff costs Core HMRC 201902 105,544 Staff costs Core HMRC 201902 895,434 Staff costs Core HMRC 201903 853,578 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201905 <td>STRATHCLYDE PENSION FUND</td> <td>201903</td> <td>640,895</td> <td>Staff costs</td> <td>Core</td>	STRATHCLYDE PENSION FUND	201903	640,895	Staff costs	Core
STRATHCLYDE PENSION FUND 201906 635,283 Staft costs Core STRATHCLYDE PENSION FUND 201907 606,661 Staft costs Core STRATHCLYDE PENSION FUND 201908 618,146 Staft costs Core STRATHCLYDE PENSION FUND 201900 621,449 Staft costs Core STRATHCLYDE PENSION FUND 201910 619,347 Staft costs Core STRATHCLYDE PENSION FUND 201911 620,419 Staft costs Core STRATHCLYDE PENSION FUND 201901 783,770 Staft costs Core HMRC 201902 105,594 Staft costs Core HMRC 201903 853,578 Staft costs Core HMRC 201903 853,578 Staft costs Core HMRC 201904 963,034 Staft costs Core HMRC 201905 1,788,913 Staft costs Core HMRC 201906 1,788,913 Staft costs Core HMRC 201906	STRATHCLYDE PENSION FUND	201904	646,086	Staff costs	Core
STRATHCLYDE PENSION FUND 201907 606,661 Staft costs Core STRATHCLYDE PENSION FUND 201908 618,146 Staft costs Core STRATHCLYDE PENSION FUND 201909 621,449 Staft costs Core STRATHCLYDE PENSION FUND 201910 619,347 Staft costs Core STRATHCLYDE PENSION FUND 201911 620,419 Staft costs Core STRATHCLYDE PENSION FUND 201901 49,954 Staft costs Core HMRC 201901 783,770 Staft costs Core HMRC 201902 895,434 Staft costs Core HMRC 201903 124,691 Staft costs Core HMRC 201903 853,578 Staft costs Core HMRC 201904 963,805 Staft costs Core HMRC 201905 1,788,913 Staft costs Core HMRC 201906 943,844 Staft costs Core HMRC 201906 943,845 <t< td=""><td>STRATHCLYDE PENSION FUND</td><td>201905</td><td>632,805</td><td>Staff costs</td><td>Core</td></t<>	STRATHCLYDE PENSION FUND	201905	632,805	Staff costs	Core
STRATHCLYDE PENSION FUND201908618,146Staff costsCoreSTRATHCLYDE PENSION FUND201909621,449Staff costsCoreSTRATHCLYDE PENSION FUND201910619,347Staff costsCoreSTRATHCLYDE PENSION FUND201911620,449Staff costsCoreSTRATHCLYDE PENSION FUND201912618,320Staff costsCoreHMRC20190149,954Staff costsCoreHMRC201902105,594Staff costsCoreHMRC201902895,378Staff costsCoreHMRC201903124,691Staff costsCoreHMRC201904860,146Staff costsCoreHMRC2019051,788,770Staff costsCoreHMRC201903124,691Staff costsCoreHMRC201903853,578Staff costsCoreHMRC201904963,805Staff costsCoreHMRC2019051,788,713Staff costsCoreHMRC201906129,451Staff costsCoreHMRC201906129,451Staff costsCoreHMRC20190727,501Staff costsCoreHMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,433Staff costsCoreHMRC201909796,538 <td>STRATHCLYDE PENSION FUND</td> <td>201906</td> <td>635,283</td> <td>Staff costs</td> <td>Core</td>	STRATHCLYDE PENSION FUND	201906	635,283	Staff costs	Core
STRATHCLYDE PENSION FUND201909621,449Staff costsCoreSTRATHCLYDE PENSION FUND201910619,347Staff costsCoreSTRATHCLYDE PENSION FUND201912618,320Staff costsCoreSTRATHCLYDE PENSION FUND20190149,954Staff costsCoreHMRC201901783,770Staff costsCoreHMRC201902105,594Staff costsCoreHMRC201903124,691Staff costsCoreHMRC201903853,578Staff costsCoreHMRC201903853,578Staff costsCoreHMRC201903860,146Staff costsCoreHMRC201904963,805Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC20190727,501Staff costsCoreHMRC20190866,099Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909796,538Staff costsCoreHMRC20190727,501Staff costsCoreHMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costs <t< td=""><td>STRATHCLYDE PENSION FUND</td><td>201907</td><td>606,661</td><td>Staff costs</td><td>Core</td></t<>	STRATHCLYDE PENSION FUND	201907	606,661	Staff costs	Core
STRATHCLYDE PENSION FUND201910619,347Staff costsCoreSTRATHCLYDE PENSION FUND201911620,419Staff costsCoreHMRC20190149,954Staff costsCoreHMRC201901783,770Staff costsCoreHMRC201902105,594Staff costsCoreHMRC201902105,594Staff costsCoreHMRC201902895,434Staff costsCoreHMRC201903124,691Staff costsCoreHMRC201903853,578Staff costsCoreHMRC201904860,146Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC201905865,991Staff costsCoreHMRC201906129,451Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC2019	STRATHCLYDE PENSION FUND	201908	618,146	Staff costs	Core
STRATHCLYDE PENSION FUND 201911 620,419 Staff costs Core STRATHCLYDE PENSION FUND 201912 618,320 Staff costs Core HMRC 201901 49,954 Staff costs Core HMRC 201901 783,770 Staff costs Core HMRC 201902 895,434 Staff costs Core HMRC 201902 895,434 Staff costs Core HMRC 201903 124,691 Staff costs Core HMRC 201903 853,578 Staff costs Core HMRC 201904 860,146 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201905 1,788,913 Staff costs Core HMRC 201906 943,844 Staff costs Core HMRC <td>STRATHCLYDE PENSION FUND</td> <td>201909</td> <td>621,449</td> <td>Staff costs</td> <td>Core</td>	STRATHCLYDE PENSION FUND	201909	621,449	Staff costs	Core
STRATHCLYDE PENSION FUND 201912 618,320 Staff costs Core HMRC 201901 49,954 Staff costs Core HMRC 201901 783,770 Staff costs Core HMRC 201902 105,594 Staff costs Core HMRC 201902 895,434 Staff costs Core HMRC 201903 124,691 Staff costs Core HMRC 201903 853,578 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201905 1,788,913 Staff costs Core HMRC 201906 129,451 Staff costs Core HMRC 201907 27,501 Staff costs Core HMRC 201907<	STRATHCLYDE PENSION FUND	201910	619,347	Staff costs	Core
HMRC 201901 49,954 Staff costs Core HMRC 201901 783,770 Staff costs Core HMRC 201902 105,594 Staff costs Core HMRC 201902 895,434 Staff costs Core HMRC 201903 124,691 Staff costs Core HMRC 201903 853,578 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201905 1,788,913 Staff costs Core HMRC 201905 866,991 Staff costs Core HMRC 201906 129,451 Staff costs Core HMRC 201907 27,501 Staff costs Core HMRC 201907 803,622 Staff costs Core HMRC 201907 27,501 Staff costs Core HMRC 201907 803,622 Staff costs Core HMRC 201908 66,0	STRATHCLYDE PENSION FUND	201911	620,419	Staff costs	Core
HMRC 201901 783,770 Staff costs Core HMRC 201902 105,594 Staff costs Core HMRC 201902 895,434 Staff costs Core HMRC 201903 124,691 Staff costs Core HMRC 201903 853,578 Staff costs Core HMRC 201904 860,146 Staff costs Core HMRC 201904 860,146 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201905 1,788,913 Staff costs Core HMRC 201905 865,991 Staff costs Core HMRC 201906 129,451 Staff costs Core HMRC 201907 27,501 Staff costs Core HMRC 201907 803,622 Staff costs Core HMRC 201907 803,622 Staff costs Core HMRC 201908 79	STRATHCLYDE PENSION FUND	201912	618,320	Staff costs	Core
HMRC201902105,594Staff costsCoreHMRC201902895,434Staff costsCoreHMRC201903124,691Staff costsCoreHMRC201903853,578Staff costsCoreHMRC201904860,146Staff costsCoreHMRC201904963,805Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC201905865,991Staff costsCoreHMRC201906129,451Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,09Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20191042,164Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201901	49,954	Staff costs	Core
HMRC201902895,434Staff costsCoreHMRC201903124,691Staff costsCoreHMRC201903853,578Staff costsCoreHMRC201904860,146Staff costsCoreHMRC201904963,805Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC201906129,451Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC20190866,099Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190942,164Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costs <t< td=""><td>HMRC</td><td>201901</td><td>783,770</td><td>Staff costs</td><td>Core</td></t<>	HMRC	201901	783,770	Staff costs	Core
HMRC201903124,691Staff costsCoreHMRC201903853,578Staff costsCoreHMRC201904860,146Staff costsCoreHMRC201904963,805Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC201905865,991Staff costsCoreHMRC201906129,451Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201911816,644Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201902	105,594	Staff costs	Core
HMRC 201903 853,578 Staff costs Core HMRC 201904 860,146 Staff costs Core HMRC 201904 963,805 Staff costs Core HMRC 201905 1,788,913 Staff costs Core HMRC 201905 1,788,913 Staff costs Core HMRC 201905 865,991 Staff costs Core HMRC 201906 129,451 Staff costs Core HMRC 201907 27,501 Staff costs Core HMRC 201907 803,622 Staff costs Core HMRC 201908 66,099 Staff costs Core HMRC 201908 796,538 Staff costs Core HMRC 201909 53,146 Staff costs Core HMRC 201909 798,443 Staff costs Core HMRC 201910 42,164 Staff costs Core HMRC 201910 806	HMRC	201902	895,434	Staff costs	Core
HMRC201904860,146Staff costsCoreHMRC201904963,805Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC201905865,991Staff costsCoreHMRC201906129,451Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201903	124,691	Staff costs	Core
HMRC201904963,805Staff costsCoreHMRC2019051,788,913Staff costsCoreHMRC201905865,991Staff costsCoreHMRC201906129,451Staff costsCoreHMRC20190727,501Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201903	853,578	Staff costs	Core
HMRC2019051,788,913Staff costsCoreHMRC201905865,991Staff costsCoreHMRC201906129,451Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201904	860,146	Staff costs	Core
HMRC201905865,991Staff costsCoreHMRC201906129,451Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201911806,603Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201904	963,805	Staff costs	Core
HMRC201906129,451Staff costsCoreHMRC201906943,844Staff costsCoreHMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC20190953,146Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201905	1,788,913	Staff costs	Core
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HMRC20190727,501Staff costsCoreHMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201906	129,451	Staff costs	Core
HMRC201907803,622Staff costsCoreHMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201906	943,844	Staff costs	Core
HMRC20190866,099Staff costsCoreHMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201907	27,501	Staff costs	Core
HMRC201908796,538Staff costsCoreHMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201907	803,622	Staff costs	Core
HMRC20190953,146Staff costsCoreHMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201908	66,099	Staff costs	Core
HMRC201909798,443Staff costsCoreHMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201908	796,538	Staff costs	Core
HMRC20191042,164Staff costsCoreHMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201909	53,146	Staff costs	Core
HMRC201910806,603Staff costsCoreHMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201909	798,443	Staff costs	Core
HMRC201911816,464Staff costsCoreHMRC20191249,125Staff costsCore	HMRC	201910	42,164	Staff costs	Core
HMRC20191249,125Staff costsCore	HMRC	201910	806,603	Staff costs	Core
	HMRC	201911	816,464	Staff costs	Core
HMRC 201912 823,357 Staff costs Core	HMRC	201912	49,125	Staff costs	Core
	HMRC	201912	823,357	Staff costs	Core

37,102,112

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OTHER INCOME GENERATING ACTIVITY				
Payee	Period Paid	Amount Paid	Subject Matter	Category

PROGRAMME GRANT

Payee	Period Paid	Amount Paid	Subject Matter	Category
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RNQ

Payee	Period Paid	Amount Paid	Subject Matter	Category
East Ayrshire Council	201901	29,034	Secondment costs	RNQ
East Ayrshire Council	201907	31,853	Secondment costs	RNQ
South Lanarkshire Council	201908	65,759	Secondment costs	RNQ

126,646

COMBINATION				
Payee	Date Paid	Amount Paid	Subject Matter	Category
Naric Uk (Ecctis Ltd)	201906	33,534	Assessment Materials	Combination
Naric Uk (Ecctis Ltd)	201912	39,174	Assessment Materials	Combination
Corporate Travel Management (North Of England)	201901	59,148	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201902	262,903	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201903	683,426	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201904	374,255	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201905	76,333	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201906	90,485	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201907	127,731	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201908	84,358	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201909	49,041	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201910	38,027	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201911	67,501	Conference & Travel costs	Combination
Corporate Travel Management (North Of England)	201912	85,246	Conference & Travel costs	Combination
Execspace Ltd	201901	59,743	Conference & Travel costs	Combination
Execspace Ltd	201902	475,246	Conference & Travel costs	Combination
Execspace Ltd	201903	625,195	Conference & Travel costs	Combination
Execspace Ltd	201904	131,944	Conference & Travel costs	Combination
Execspace Ltd	201906	65,651	Conference & Travel costs	Combination
Execspace Ltd	201907	55,795	Conference & Travel costs	Combination
Execspace Ltd	201908	109,891	Conference & Travel costs	Combination
Execspace Ltd	201909	63,188	Conference & Travel costs	Combination
Execspace Ltd	201910	35,292	Conference & Travel costs	Combination
Execspace Ltd	201912	43,298	Conference & Travel costs	Combination
Lockton Companies Llp	201903	33,600	Insurance costs	Combination
Brodies Llp Fao Ramsay Hall	201901	31,215	Legal costs	Combination
Brodies Llp Fao Ramsay Hall	201904	26,656	Legal costs	Combination
Brodies Llp Fao Ramsay Hall	201912	39,745	Legal costs	Combination

3,867,622